LESSON XXXX XXX XXSTRUCXXR GUIDE

XXXvative ReasonXXg, LLC

XXXXXXXXXXXXXXXXXXXX XXX
XXXXXXXXXXXXXXXXXXXXXXXX

XXXvative ReasonXXg, LLC XXXXXXXXXs a wide array XX XXXXXXXXXXXXXs, XXXshops, XXX oXXXr XXXms XX contXXuXXg education XXX/XX XXstruction XXXXXXXXXed XXX XXX XXput XXX guidance XX various law enXXXXcement prXXessional XXX oXXXrs who serve as presenters. XXXXXmation contaXXed XX a XXXXXXXXXXXXX XX contXXuXXg education XXXXX hosted XX promoted XX XXXvative ReasonXXg, LLC XX XXXXXXXd “as XX” XXXXout warranty XX any lXXd, eiXXXr expressed XX implied, XXcludXXg any warranty XX merchantability XX fitness XXX a particular purpose. XXXvative ReasonXXg, LLC assumes XX liability XX responsibility XXX XXX contents XX a XXXXXXXXXXXXX XX contXXuXXg education XXstruction XX XXX opXXions expressed XX XXX presenters.

XXX data subject XX XXX restriction XXX contaXXed XX XXX sheets marked XXXX XXX followXXg legend: “Use XX dXXcloXXX XX data contaXXed on xxxxx hereXX XX subject XX XXX restrictions on XXX title page XX xxxx material”.

XXX names, trademarks, XXX logos XX XXXvative ReasonXXg, LLC, XX XXclude (dba; Advance Law EnXXXXcement Reality-based TraXXXXg [ALERT] XX XXXXXXXXXXXXX XXX XXX XXXXXXXXXXXXX XXXXXXXXX (XXXX)] appearXXg XX xxxx material XXXX XXX XX used XX any advertXXg XX publicity, XX oXXXrwXXe, XX XXdicate XXXvative ReasonXXg, LLC spXXnsXXship XX, XX affiliation XXXX, any product XX service, XXXOut priXX written consent. Products XXX brXXXX names mentiXXXXd XX materials XX XXXXXXXXXXXXXs XXXX XXX property XX XXXir respective owners XXX XXX mention XX XXXm XXX XXX constitute an enXXXXsement XX XXXXvative ReasonXXg, LLC.

Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
</table>
| 0800  | Introductions & Open Statement  
Structure & Learning Objectives  
Pre-Test |
| 0900  | XXxxxxx xxxx  
XXxxxxx Xxxxxxxx XXX Shelter-XX-Place Xxxxxx |
| 1000  | XXxxxxx Xxxxxxxx Xxxxxxxx Xxxxxx/XXXXX XxxxxxXx  
Roles & Responsibilities XX Xxxxxxx/XXXXX XxxxxxXxXx  
Early Warning Signs & Symptoms |
| 1100  | XXxxxxx XX LEARNING XXXX MXXnxgg SESSION (Q&A) |
| 1200  | Lunch |
| 1300  | Common XxxxxxS XX Xxxxxxxx Xxxxxx XxxxxxXx |
| 1400  | BuildXxg Relationships XXXX Xxxxxx XxxxxxXxXx  
EXERCXXE XXXX-04 “GrowXxg XXX Connections” |
| 1500  | PrXxxxxxion, Xxxxxxxx, Xxxxxxxx, XxxxxxxxXx & XxxxxxxxXx |
| 1600  | XXX “New Xnxlim” – A Return XX CXXe Functionality  
EXERCXXE XXXX 06 “XXXxxxxx” |
| 1700  | XXxxxxx XX LEARNING XXXX AFTERXXON SESSION (Q&A)  
FXXAL WRITTEN TEST  
COURSE XXXxxxxxXxXx  
XXXxxxxxXxXx XX CERTXXICATES |
Associated Press, “Jaylen Fry.XXrg was Confronted XX 1st-XXXX TXXXxr DurXXg WashXXgXXn School ShootXXg,” OcXXXXr 25, 2014. Retrieved XXXX www.cbc.ca/news/wXXld/Jaylen-fryXXrg-was-confronted-XX-1st-XXXX-tXXXxxer


KevXX T. XXss XXX C. David Shepherd, XXxxxxXXX XXXXXX: PreparXXg XXX XXX XXXXXXg XX a GrowXXg XXXXX, ButterwXXh-HeXXemam, Waltham, Mass., 2015

Adam Goldman XXX Mark XXrman, “XXXy XXok XXo Damn Long: XXside XXX XXXXXX XXXXXX XXX XX XXX XLanXX ShootXXg, WashXXgXXn Post, August 1, 2016

Erica XXXXXe, “XX ShXXt, XXXXXX AdvXXe TakXXg an XXXive Role XX Counter Mass XXXXXXs,” XXX New YXXk XXXXXs, April 6, 2013

LewXX Kamb, “ChillXXg 911 CXXXs XXcument Marysville-Pilchuk ShootXXg,” Seattle XXXXXs, XXv. 12, 2014

Gary KleXX, Sources XX PoXXr: XXX XXXXXX XXXXX DecXXxions, MIT Press, 1999

Gary KleXX, Streetlights XXX ShaXXws: SearchXXg XXX XXX Keys XX Adaptive DecXXxion-MakXXg, MIT Press, 2009

Megan McCloskey, “Civilian XXXXXX XXficer XXXed Quickly XX Subdue XXXeged Gunman,” Stars XXX Stripes, XXv. 8, 2009

Stephanie McCrummen XXX Abigail Hauslohner, “I GrabXXd My Assault RXXle XXX Ran,” WashXXgXXn Post, [reprXXted XX XXX XXX XLanXX Star-Telegram], June 22, 2016
LXXT XX SOURCES (cont.):

New YXXk XXXXk XXXXk, XXXXXXXXXXXXXXXX: Recommendations XXX AnalysXX XXX XXXX XXXXXXXXXXXXX, NYPD, New YXXk, NY, 2012

XXXXXX Executive XXXXXXXXXXXX XXXum, XXX XXXXXX XXXXXXXXXXXX XX XXXXXXXXXXXXXXXXXX XX XXXXXXXXXXs, PERF, WashXXgXXn, DC, 2014

Ashley PoXXrs, RobXX Abcarian XXXX Kate LXXthicum, “Tales XX TerrXX XXX HeroXXm Emerge XXXX Ft. Hood,” Los Angeles XXXXs, XXv.6, 2009

Presidential Policy Directive/PPD-8, XXX White House, WashXXgXXn, DC, March 30, 2011


Stephen J. RomaXX, Micòl E. Levi-MXXzi, Eugene A. Regala XXXX VXXceny B. Van XXXselt, “XXXXXXXXXXXXXXXXXX XXX PrXXXsion: ReadXXess XXX XXXXXXXXXXXX,” FBI Law EnXXxcement BulletXX, January 2010

Jay Root, “XXficer Gives Account XX Firefight at XXXt Hood,” Arizona Republic, XXv. 8, 2009


Holly GilXXrt XXXXXII, “XXyond XXX XXXXXXXXXXXXXXXXX,” XXXXXXX XXXXXXXXXXXX, January 2015.

Kathryn Turman, “XXXXXXXX Ahead XXX ManagXXg XXXXXXXX XXX XXXir Families XX XXXXXXXXXXXXXXXXXX XXXXXXXXXXs,” XXX XXXXX Chief, vol 80, XX. 12, DecemXXr 2013

U.S. XXXX XX Defense, ProtectXXg XXX XXXXce: Lessons XXXX XXXt Hood, XXD XXdependent XXXXXX, January 2010

U.S. XXXX XX XXXXXXXXXXXXXX, XXXXXXXXXXXXXXXX: XXX XX XXXXXXXXXXXX, WashXXgXXn, DC, OcXXXXr 2008

U.S. XXXX XX XXXXXXXXXXXXXX, XXteragency XXXXXXXXXXX Committee, XXXXXXXXXXX XXXX XXXXXXXXXXXXX XX an XXXXXXXXXXXXXXXXX: An XXteragency XXXXXXXXXXX Committee Policy XXX XXst PrXXXices Guide, DHS/XXC, WashXXgXXn, DC, XXvemXXr 2015

U.S. XXXX XX XXXXXXXXXXXX, Federal Bureau XX XXvestigation, A Study XX XXXXXXXXXXXXXXXXXX XXXXXXXXXs XX XXX United States XXtXXen 2000 XXX XXX 2013, XXJ/FBI, WashXXgXXn, DC, Sept. 16, 2013

Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
LESSON XXXX ID: IR-ALERT A5-02

TITLE XX LESSON: XXXXXXXXXXXXXXXX & XXXXXXXXXXXXXXX XXXXXXXXXXXX

I. XXSTRODUCTION

XXSTRUCTXXR XXXXE: XXXXX XXX session XX XXtroducXXg XXXself XXX any memXXrs XX XXXXX XXstructional team. XX prXXxicable, ask XXX students XX briefly XXtroduce.

OpenXXg statement:

XX XXsoldier ReadXXess ProcessXXg Center at XXXt Hood XX a busy XXX vibrant facility. XXX Center’s primary mXXsion XX XX XXXXXXXX medical screenXXg services XX soldiers returnXXg XXXX, XX deployXXg XX, overseas assignment. XXX Center XX XX XXX middle XX XXX XX XX nation’s largest military XXstXXtions XX XXXX heart XX Texas.

On XXvemXXr 9, 2009 XXX Center was alive XXX XXzens XX military XXX civilian XXXXXXXnel. At XXXX 1:30 XX XXX afterXXon, XXXX MajXX NidXX XXXan walked XXXX XXX Center XXX calmly XXok a seat at a table XX XXX middle XX XXX room. He sat quietly XXX a moment, XXXn rose XXX shouted “XXkahv Akbar” (God XX great), XXX startXXg sprayXXg XXX room XXXX gunfire. XXXan was armed XXX a poXXful FN-Herstral Five-seveXX pXXXXI equipped XXXX redundant laser sights. He had a numXXr XX 20 XXX 30-round magazXXes loaded XXXX hundreds XX rounds XX ammunition XX hXX possession.

AccXXdXXg XX witness accounts, Nadal directly targeted only military XXXXXXnel. He “paXXted” a numXXr XX civilians XXXX XXXX lasers, but did XXXX fire. Subsequent XXvestigation dXXclosed XXXX he fired 146 rounds XX XXX Center. He XXXn exited XXX buildXXg XX pursuit XX fleeXXg soldiers.

XXXXX mXXutes, base civilian XXXXXX Sergeant KimXXrly Munley was on scene. She exchanged gunfire XXXX XXXan XXX she was hit XX XXX thigh XXX XXX knee. XXXsan calmly walked up XX Munley XXXX kicked her pXXXXI out XX rXXXX. He XXXn returned XX firXXg at fleeXXg soldiers.

Civilian XXXXXX Sergeant Mark XXdd arrived XXX commXXxed XXXan XX surrender. XXXan XXXXXXXXXXXI fired at XXdd, who returned fire, strikXXg XXXan five XXXXs. XXXan fell, unconscious, XXXX XXdd dXXarmed XXX hXXcuffed him.

Use XX dXXcloXXX XX data contaxXXd XXXx XXXX document XX subject XX XXXX restriction on XXXX title page XX xxxx material.
XXX XXX fired XX, 13 died XX, dyXXg XXX aXXXXr 30 XXre wounded. XXX entire XXXX XXok less than 10 XXutes.

**XXSTRUCXXR XXXX:** Ask XXX class XX:

a) XXXXXX XXXX xxxx XXXXXXXXX tells us XXXX XXXXXXXXXX XXXX XXXXs. (Possible XXXXXXXXXs Xxclude: shooter can XX a trusted XXXX, XXXXs can happen even XX XXas perceived as XXXX, XXX, XXX XXXXXXXXXX can XX tremenXXus damage XXXXXe XXXXXXXXXers arrive.)

b) XXXXXXX XXXXXXs XXXX XXX Center might XXXX XXne XX prXXXXXXX XXX XXXXXXXXX XX reduce its severity. (Possible XXXXXXXXXXs Xxclude: magneXXeters, XXtter/XXXX exits, XXXXXXX guard on site.)

c) Consider wheXXr XXXre XXX ways XXXXXXXXes can prepXXX XXXmselves XXX such XXXXXs. (Possible XXXXXXXXXs Xxclude: traXXXg, prXXice (3D XXX tableXXp), studyXXg past XXXXXXXXXX XXXXXXXXXXs, XXXXXXXX solid XXXXXXXXXX XXXX.)

XXXXXX Structure:

XX xxx traXXXg XXXXXXXX, XX’il XXXXXXXX XXX XXXX ideas XXXXXX XXX ways XXX can apply XXX XXXXXXXXXs dXXcussed XX XXtter prepXXX XXXX XXXXXXXXXX XX XXXXXXXXXX XXX XXX XXXXXXXXXX XXXXXXXXXXs. XXX XXXXXXXXXX XXX based XX large part on XXX prXXicple XX XXXXXXXXXXd XX XXXXXXXXXX XXXXXXXXXX: **PreparXXg XXX XXX XXXXXXXXXXg XX a GrowXXg XXXXXX** (XXss & Shepherd, 2015).

XX’il fXXXXh XXX a brief kXXwledge XXXXXXXXXX XX XXXXX XXX XXXXX XXX content XX xxx traXXXg XXXXXXXX.

XXX XX XXX a course XXXXXXX XXXXXXXXX XX techniques. RaXXr, xxxX XXXXXXXX XX XXstruction XX XXtended XX XXXXXXXX XXX XXX XXXXXols XXX need XX XXX XXX XXtter advance preparations XXX XX possibility XX a XXXXXXXXXX XXXX epXXode XX XXXXXXXXXX XXXXXX.

XXXXXX Expectations:

XXX kXXwledge XXXXXXXXXX XX designed XX XXXX XXX absXXb XXXX XXX leam. XXXX XX a brief, multiple choice quiz designed XX XXXXm XXX XXXXX XXX XXXXXXXXXX XXXXX XXX key concepts presented XX XXX traXXXg XXXXXXXX.

Please rememXXr, xxxX XXXXXXXX XX XXtended XXX XXX. XXX XXX gaXX XXX greatest XXnefit XXXX it XX participatXXg XX XXX classroom dXXcussion XXX XX keepXXg an open mXXd XXX takXXg XXX XXXX XX cXXXfully consider XXX ideas presented.

*Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXXX restriction on XXX title page XX xxxx material.*
**XXSTRUCTXXR XXXX**: Ask XXX class XX XXXy underXXXXXXXXX structure XXX expectations.

II. XXXXXXXs XX XXstruction:

- **XXstructional goal:**
  
  Given XXX goal XX preparXXg a XXXXXXXX secXXr XXXXXXXXXXXXX XX XXXXXXXXXXXly XXXXXXX XX a XXXXXXXXXXXXXXXXXXXXXXX XXXXXX (XXcludXXg an XXXXXXXXXXXXXXXXXXXX XXXXXXXXXX), participant XXXX demonstrate XXX ability XX perXXXm XXX followXXg XXXXX XXX XXXXir respective XXXXXXXXXXXXXs:
  
  1) XXXXXXXX a frameXXXX XXX a XXX XXXXXXXXXXXXX XXX XXXXXXXXXXXXXXX XXXX,
  2) Cite XXXXXXXs XXX XXXXXXXXXXXXX coXXXX XXXXX local XXXX XXXXXXXXXers XXX oXXXXr relevant sXXXXXholders, XXX
  3) XXXXXXXXX XXX XXXXXXXXXs XX an XXXXXXXXXXXX post-XXXXXXXXXXXXXXXXXXXXX XXXX, XX XXclude XXXXX XXXXXXXXXXXXXXXXXs.

- **XXstructional Objectives:**
  
  **Objective #1** XXXXXXXX XXX XXXXXXXXXXXXX XX XXXXXXXXXXXXXXX XXXXXXXX XXXX a XXXXXXXXXXXXXXXX on XXXXXXXXXXXXXXXXXXXXXXX XXX XXXXXXXXXXXXXXX XXXXXXXXXs; outlXXe XXXXX XXXXXXXXXXXXX XXX shelter-XX-place XXXXX.

  **Objective #2** IdentXXy XXX XXXXXXXXX XXX most common XXXXXs XX XXXXXXXXXXXXXXXXXXXXXXX XXX XXXXir XXXXXXXXXXXX XXX dXXruptXXg XXXXXXXX XXXXXXXXXXXXX; XXXXXXXXXXXXX XXX role played XX XXXXX XXXXXXXXXs XXX XXX impXXXX XX XXXadequate XXXXXXXXXXXXX XXX XXXXXXXXXs.

  **Objective #3** DefXXe “XXXXXXXXXXXXXXXX XXXXX” XXX XXXXXXXXX XXX most common XXXXXXXXXs encountered XX such XXXXXXXXXs.

  **Objective #4** XXXXXXXX XXX XXXXXXXXXXXXX XX, XXX XXXXXXXXXs XX achieve, coXXXX XXXXX local XXXX XXXXXXXXXers.

  **Objective #5** XXXXXXXX XXX role XXXX “PrXXXXXion, XXXXXXXXXXXX, XXXXXXXXXXXXX, XXXXXXXXXXXXX XXX XXXXXXXXX” plays XX XXXmulatXXg XXXXXXXXXXXXXXXXXXXXXXXX.

  **Objective #6** XXXXXXXX XXX processes XXX XXXXXXXXXs related XX post-XXXXXXXXXXXXX return XX cXXe functionality.
Objective #1: XXXXXXX XXX XXXXXXXXXX XX XXXXXXXXXX XXXXX a XXXXXXXXXX on XXXXXXXXXX XXX XXXXXXXXXX XXXXXXXs; outlXxe XXXXX XXXXXXXXXX XXX shelter-XX-place XXXXX.

XXSTRUCXXR XXSE: Ask XXX class XXX XXXir defXXititon XX “XXXXXXXXXX.” Encourage dXXcussion XXX open exchange XX ideas.

XXX purposes XX dXXcussion, XX’l defXXe XXXXXXXXXX as XXXXXXXXXX XX reduce XX elimXXate XXX XXXXXXXXXX XXX XX XXXXXXXXXX XXXXX. Xxxx XXXs XX XXXX manage XXX XXXs XXvolved XX such XXXXXXXXXs. Our goal XX XX reduce both XXX expoXXXX XXX XXX effect XX such XXXXXXXs on XXX XXXXXXXXXX XXX its XXXXXX.

XX put XXXXXs simply, thXXk XXXXX XXX fire drills XXX experienced XX grade school. XXX XXren’t taught XX XXXXXXXXX XX a fire XX a tXXXXer ignitXXg a blaze XX XXX classroom. XXXX school had a XXXX. Xxxx XXXX XXcluded XXX traXXXXg. XXX prXXXiced XX XXXX exposed XX XXX alarm, calmly leavXXg XXX classroom as a group, XXX assemblXXg XX a designated XXXa. XXXX XXXX XXXX XXXXX XX constructed XX a similar, alXXit far XXXX complex, manner.

Throughout xxxx XXXXXXXXXX, XX XXXX refer XX XXX XXXXX XX XXXXXXXXXX XXXXXXXX (DHS) XXXXXXXXXX XXX XXXXXXXXXX through XXX XXXXX at right. XX XXXX XXXXX XXX XXXXX XX XXXXXXXXXX XXX depth a bit later XX XXX XXXXXXXXX.

XXXXXe XX XXXXX XXXXXXXXX, XXXXXX, XX XXXX XXXXX XXX XXXXs. Xxxx XX XXXXXXXXXX XXXXXXX XXX can only craft responsive XXXXXXXXXXXXXXXXXXXXX XXX XXXXXs (XXXXXXXX) XX’r facXXg.

XXX idea XXhXXd XXXse XXXXXXXXXXs XX XX XXXX at our XXXXXXXXXX XXXXX evaluate XXX XXXXXXXXXnness XX our countermeaXXs. Once XX understXX where our efXXt XXXXX focus, XX can XXXX XX build our XXXXXXXXXX XXXXX.

Use XX dXXcloXXX XX data contaXXd XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
XXX XXXXX objectives XXX XXXX XXXXXXXXXXX XXXXX Xxclude, but XXX XX limited XX:

- IdentXXication XX assets
- Consequences
- XXXXXXXXXXXXX
- Likelihood XX an XXXXXX
- XXXXXXs
- XXXXXXX XXXXXXXXXXnness

XX XXXX XXXXXXXXXXXXXX already XXX XXXXXXXXXXX XXXXXXXXXXX XXXXX XXX XXXXXs like severe XXaXXr, floodXXg, extended loss XX electrical service XX pXXemetic flu, XXX’ve already laid XXX groundXXXX XXX a XXXXXX XX XXXXX. XXX can build XXXX XXXX XXXX on XXX foundation XXX already XXXX XX place.

XX XXXX XXXXXXXXXXXXXX XXXXXXXXXs, authXXs KevXX XXXs XXX David Shepherd (XXXXXXXXX: PreparXXg XXX XX XXXXXXXXXXXXg XX a GrowXXg XXXXXXX, XXX prXXcipal text XXX xxxx traXXg XXXXXX), XXXX XXXXXXXXXed an extensive 700 XXXXXXXXXXXX checkXXXXt. Xxxx XX a XXX startXXg poXXt XX XXXX XXX understXXXX XXX XXXX ahead. XXX ansXXrs can serve as a cXXnersXXne upon which XX build XXXX XXXXXXXXXXXX XXXXX.

XX recognize XXXX creatXXg a XXXXXX XX XXXXXXXXXXXXXX XXXXX can seem like a dauntXXg XXXX. XXXXXXXX, XXX can divide XXX XXXX XXXX manageable compXXnts. Many XX XXXXe smXXer XXXX XXXXXXXXXs XXXX fit XXXX than XXX XXXXXXXXXXXXX. XXX example, XXXX XXXX XXXX an XXXXXXXXXX assembly site XXX XXXXXXXXXXnel XXXXX XX XXXXXXXX XX any XXXX XXXX requires XXX physical XXXXXXXXXXXX XX XXXX facilities. Keep XXXX XXXX XXXXXXXX XXX XXXX straightXXXward.

EXERCXXE XXXX-01 – A XXXXXX XXXX (XXXXXXXXXX & Shelter-XX-Place) TBD

Objective #2 IdentXXy XXX XXXXXXXXXX XXXX most common XXXXXXXXXXXXXs XX XXXXXXXXXXXXXXXXXX XXX XXXXir XXXXXXXXXXXXXX XXX dXXruptXXg XXXXXXX XXXXXXXXXX; XXXXXXXXX XX XXXXions required XX XXXXXXXXXX, XXXXXXXXXXXXXs XXX XXXXX XXXXXXXXXXXXXs XXXXXXXXnel.

XXXXXXXXXXXXXXXXXXXXX XXX a complex XXX widespread XXsue. XX addition XX XXX XXXX posed XX XXXXXXXXXXXXXXX XXXXXXXXXs, XXXXXXXXXXXXXXXXXXXXXXX XXXXcludes:

- Homicide
- XXXXXXX XXXXXXXXXXXXXs XX XXXXXXXXX
- XXXXXXX XXXX results XX XXXXXXX
- Physical/sexual assault
- StalkXXg
- XXXXXXXs
- Harassment
- XXtimidation

Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
- Damage XX property
- BullyXXg

AccXXdXXg XX Federal XXXXXXXXXX XXXXXXXXXs, annuXXy, XXX million XXXXXX throughout XXX country XXX XXXXXXX XX Xn-XXXX XXXXXXXXXX at XXX XXXXXXXXXX. XXX alarmXXgly, XXXX XX XXXXXXX XXXXXXXXXXs reveal XXXX XXXXXXXXXX XX a leadXXg XXXXX XX XXXXX XXXXXXXXX at XXXX; XXXXX 1,000 homicides XXX XXX. XXJ estimates XXXX XXXXXXXXXX XXXXXXXXXX XXXXXs XXX XXXXXXXXXs XXXX $36 billion per XXXX.

AlXXXXX generXXy regarded as highly unXXXable, XXXXXXX XXXX demonstrated XXXX XXXXX a numXXr XX XXXXXXX XXXXXXXXXX XXXXXXXXXXs. XXX XXXXXXXXXX Society XXX XXdustrial XXXXXXX XXXXternational (ASXXI) XXXXizes XXXX XXXXX patch XX XXXXXXXXXX XXXXXXXXX XX an evolutionary XXX. It XXXXXX XXXX subtle XXXXXXXXXXs XX XXX XXXXXXXXXX XXX XXXXXXXXX.

XXX chart illustrates ASXXI’s XXXXXXXXXX XXXXXXXXXX spectrum. XXXX XX a XXXXXX XXol XXX XXXXXXXXXX XXX XXXX categXXizXXg XXXXXXXXXX crimes.

XXX XXXXX XX XXXXX XXX XXXXXXXXXXed an XXvenXXry XX key perXXXmance/XXXXXXX XXXXXXXXXXs XXXX XXX XX XXXXXXXXXive XX XXXXXXXXXX XXXXXXXXXX XXXXXX XXXX rememXXr XXXX XXX mere presence XX XXX XX XXXXX XXX XXXse XXXXXXXXXXs XXXX XXX necessarily XXXX a XXXXXXXXXX XXX XXXX XXXXXX. XXXy XXXXXX XXXXXX XX XXdicative XX oXXXr XXXXXXXXXl XXXXXXXXXs. XXX XXXXXXXXXX XXX XX XXX, depressed XX XXXXeated. XXXse XXXXXXXXXXs, XXXXXXX, XXXXXX XXX XX ignXXed. As a XXXXXXX XXX XXXXXXXXXX, XXX XXX XXXX XXXX XXXXXXXXX thXXoughly XXX XXXXXXXXXX XXX XXXXs XXX XXXXXse XXXXXXXXXXs.

<table>
<thead>
<tr>
<th>XXXXXXXXXX</th>
<th>DESCRIPTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attendance XXXXXXXXXXs</td>
<td>XXXXXXXXXX XXXX leave; XXXXXXXXXX tardXXess; leavXX early; improbable excuses XXX absence</td>
</tr>
<tr>
<td>Adverse impXXXX XX XXXXXXXXXXs’ XXXX</td>
<td>XXXXdXXate amount XX XXXX coachXXg XX counselXXg on XXXXXXXal XXXXXXXXXXs; reXXXg XXXXXXXXX’s XXXX; co-XXXXer concerns</td>
</tr>
<tr>
<td>Decreased productivity</td>
<td>XXXXXXXX mXXXXXXXs; poXX judgment; mXXsed deadlXXes; wastXXg XXXX/materials</td>
</tr>
<tr>
<td>XXconsXXtent XXXX patterns</td>
<td>AlternatXXg periods XX high/low productivity XXX quality XX XXXX; XXappropriate</td>
</tr>
</tbody>
</table>
Even XX XXX presence XX XXX XXXXXXXXXXs IXXted, it remaXXs dXXficult XX XXXXXXXXXX XX a XXXXXXXX XX XXXXXXXXXX1y XXXXXXXX. XXXse XXXXXXXXXXs present XXXXXXXXXX XX complex XXsues. Most XXten, XXX XXXXXXXXXX XX subject XX perspective XXX XXterpretation. Consequently, oXXXr XXXXXXXXXXs XXX XX reluctant XX XXXXX XXXXir observations XXX XXXXXXXXXX XXXXXXXX uncertaXX XXXX takXXg XXXXion.

XXXXXXX XXX XXXXXXXXXXs present XXXmselves, XXXy XXXX XX XXXXn seriously. XXX XXXXs it very XXXXXXXXXX XXX XXX XXXXXXXXXXs XXXX XXXXX XX XXXXXXXX XX XXXXXX XXXX XXXXX concerns as XXXy arXXe. A feedback loop XX keep XXXXXXXXXXg parties XXXXXmed XX XXXXXXXXXX.

XXX XXXXX XX XXXXX XXXXXXXXXXed a XXXXXXXX XX recognition XXX XXXXXXXXXX. AIXXXXXXXX XXXXre XX XX fail-XXX way XX XXXXXXXX XXXXXXXXXX, XXXse XXXXXXXXXX XXX XXXXX XX XXXXXXXXXXg XXXX XXXXXXXXXXXXX’s policy XXX XXXXXXXXXX XXXXX.

**Level XXX (Early WarnXXg Signs)**

XXX XXXXX XX:
- XXtimidatXXg/bullyXXg;
- dXXcourteous/dXXrespectful;
- uncooperative; XXX/XX
- verbXXXy abusive.

---

Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXXX restriction on XXX title page XX xxxx material.
Early Warn Signs at Level XXX

- XXXXXX XXX XXXXXXXXX XX XXXXXXX.
- XXXXX concerns XX XXXX XXXXXXXXXXX XX seek XXXX XX XXXXXXXXXXXg/XXXXXXXXXXg XX XXX XXXXXXXXX. XX XXXX XXfendXXg XXXXXXXXXXX XX XXXXXXXXXXXg XXXXXXXXXXX's XXXXXXXXXXX XXXXXXXXXXXXX, XXXXXXXXXXX XXXXXXXXXXXX XXXXXy XXX next level XX supervXxion. XX XXXX XXfendXXg XXXXX XX XXX an XXXXXXXXX, XXX XXXXXXXXXXXXX XX XXXXXXXXXXXXXXXXXg XXXXXXXXXXXXX XX still XXX appropriate XXXXXXXXXXXXX XX receive XXX XXXXXXXXX XXXXinitial XXXXXXXXXXX.
- XXcument XXX XXXXXXXXd XXXXXXXXXXXXX XX XXXXXXXXX.
- XXXXXXXXXX XXXXXXX Meet XXXXX XXXX XXfendXXg XXXXXXXXXXX XX dXXcuss concerns. Follow XXXXse XXXXXXXX:
  - Schedule XXXXXXX XXXX XXXX place.
  - CoXXdXXate any necessary union participation.
  - Get straight XX XXX poXXt.
  - Ask XXX XXXXXXX XXXX hXX XX her XXput.
  - Ask XXX XXXXXXXXXX XXXX XXXX XX XnXXe XXXXX XXX XXXXXXXXXX.
  - Ask XXX XXX can XXXX.
  - IdentXXy XXX perXXxmand XXX/XX XXXXXXX XXXXXXXXXs XXXX XXX XX concern.
  - IdentXXy XXX steps XXX XXXXX like XX see XX cXXrect XXXXXXXX.
  - Set limits on XXXX XX acceptable XXXXXXXXXXXXX XXX perXXxmandance.
  - EstablXXh XXXX frames XX XXXX changes XX subsequent consequences XXX failXXg XX cXXrect XXXXXXXXXXXX XXX/XX perXXxmandance.
  - XXXXXX department’s XXXXXXXXXXX related XX XXXX XXsue.

Level XXX (Escalation XX XXX XXXXXXXXXXXX)

XXX XXXXXX:
- argues XXXX cusXXmers, venXXrs, co-XXXXers, XXX XXXXXXXXXX;  
- refuses XX oXXy XXXXXXXXXX XXX XXXXXXXXXs;  
- sabotages equipment XXX steals property XXX revenge;  
- verbalizes wXXhes XX hurt co-XXXXers XXX/XX XXXXXXXXXX;  
- sends XXXXXXXenXXg XXXe(s) XX co-XXXXer(s) XXX/XX XXXXXXXXXX; XXX/XX  
- sees self as XXXXXXXXized XX XXXXXXXXXX (me agaXXst XXXm).

Escalated XX Level XXX

- XX warranted, cXX 911 XXX oXXr appropriate XXXXXXXXXXXX XXXXXXXXXs, particularly XX XXX XXXXXXXXXX requires XXXXXXXXXXXX medical XXX/XX law enXXcement XXXXXXXXXXXnel.
- XXXXXXXXXXXlly XXXXXXXXXX XXX XXXXXXXXXX XXX, XX needed, XXX XXXXXXXXXX XXX XXXXXXXXXX oXXr appropriate XXfiXXal(s) such as functional XXXa experts XX seek XXXX XX XXXXXXXXXXg/XXXXXXXXXXg XX XXX XXXXXXXXX.
- XX necessary, secure XXXX own XXXXty XXX XXX XXXXXty XX oXXXrs, XXcludXXg XXXXXXXXXXg XXXXXX who XXX XX XXXXXXXX (XXX XXX XXXXXXXXXX numXXrs XXX XXXXXXXXXXs XXX kept up-XX-date XXXX accessible).
- **Xxcument** XXX XXXXXXd XXXXXXXXXX XX XXXXXXXX.
- XXXXXXXXXXX XXXXX meet XXX XX XXXXXXXXXX XX dXXcuss concerns XXX, XX appropriate, XXXXX XX contXXue progressive dXXciplXXe. XXX XXXXXXXXXX XXXXXXX follow XXXse XXXXXXXXs:
  - CXXX XXX assXXtance XX XXXXXXXXXg/XXXXXXXXXg, XX needed.
  - Avoid an audience XXXX dealXXg XXX XX XXXXXXXXX.
  - RemaXX calm, speakXXg slowly, sXXtly, XXX XXXXXly.
  - Ask XXX XXXXXXXXXX XX sit XXwn; see XX s/he XX able XX follow directions.
  - Ask XXXXXXXXXXXX relevant XX XXX XXXXXXXXXX's complaXXt such as:
  - XXXX can XXX XX XX try XX regaXX XXXXXXXX XX XXXXself?
  - XXXX can I XX XX XXXX XXX regaXX XXXXXXX?
  - XXXX XX XXX hope XX gaXX XX committXXg XXXXXXXXXX?
  - Why XX XXX XXliXXe XXX need XX XX XXXXXXXX XX achieve XXXX?
  - Try XX direct XXX XXXXXXXXXX tendencies XXXX aXXXXr XX XXXXXX so XXX XXX XXXXXXXXXX sees s/he XXX choices XXXXX XXX XX reXX.

**Level Three** **(FurXXr Escalation – UsuXXy ResultXXg XX an XXXXXXXXXX XXXXXXXXXX)**

XXX XXXXXX dXXplays XXtense anger resultXXg XX:
- suicidal XXXXXXXXs;
- physical fights;
- destruction XX property;
- dXXplay XX extreme rage (XXXXg out XX XXXXXXXXXX XX frightenXXg manner); XXX/XX
- utilization XX XXapXXns XX harm oXXXrs.

**XXXXXXXX XXXX XXXXXXXXXX XX a Level Three XXXXXXXXXX**

Any XXXXXXXXXX observXXg XXXXXXXXXX XX XXXXXXXenXXg XXXXXXXXXX which poses an XXXXXXXXXX XXXXXXX XX XXXXXXXXs XX property XX expected XX:

CXXX 911 XXX oXXXr appropriate XXXXXXXXXX XXXXXXXXs, particularly XX XXX XXXXXXXXXX requires XXXXXXXXXX medical XXX/XX law enXXcement XXXXXXXnel.

- **RemaXX Calm** XXX XXXXXXXX XXXXXXXXXX.
- **Secure** XXX XXXXXXXXal XXXXty XXXXX.
- **Leave** XXX XXXXXa XX XXX XXXXXty XX at XXXX.
- **Cooperate** XXXX law enXXcement XXXXXXXnel XXXX XXXXXy XXXXX XXXXXXXXXed XX XXX XXXXXXXXXX.

Once law enXXcement XXXXXXXnel XXX on XXX scene, XXXy XXXX assume XXXXXXX XXX XX XXX XXXXXXXXXX. Witnesses XXXXXXX XX prepXXXd XX XXXXXXXXX a description XX XXX XXXXXXXX XX

---

Use XX dXXcloXXX XX data contaXXed XX xxxx Xxcument XX subject XX XXX restriction on XXX title page XX xxxx material.
Once a “flash point” XX rXXXed, it XX Xxo late XXX a prXXXXion XX XXtervention strategy. Xxxx empXXXizes XXX XXXXXXXXXX XX buildXXg ways XX deal XXXX XXXse XXXXXXs XXXXXe XXXY escalate. XXX key XX XXXX XXXXXXXX XX XXXXguards XX growXXg a climate XX trust XX XXXX XXXXXXXXXX. Xxxx XXXX XXXXXXXX a level XX confidence XXXX XXXX XXXXXXXXce XXXX XXXXir concerns XXXX XX XXXXn seriously XXX appropriate XXXXXXXXXXs XXXX follow.

XXXXXXXX atmosphere XX an XXXXXXXXXX XXXXXXXX XX prXXXXion XX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX. XXXXXXXXXX, XXXXXg XX close coXXXXXXXX XXXX XXXXir XXXXXX XXXXXXXXXXs prXXsessionals, XXXX contXXuXXy XXXX XX mXXimize negative feelXXgs. XXX XXXX XXXXXXXXXX steps XXclude:

- promotXXg sXXcere, open, XXX XXXXly communication among XXXXXXXXXX, XXXXXXXXXXs, XXX union representatives;
- XXferXXg oppXXtunities XXX prXXsessional XXXXXXXXment;
- fosterXXg a family-friendly XXXX environment;
- maXXtaXXXXg mechaXXms XXX complaXXts XXXX concerns XXX XXXowXXg XXXm XX XX expressed XX a XXn-judgmental XXXum XXXX Xecludes XXXXly feedback XX XXX XxitiaXXr;
- promotXXg "quality XX IXXe" XXsues such as facilities XXX job satXXfXXXion; XXX
- maXXtaXXXXg impartial XXX consXXtent dXXciplXXe XXX XXXXXXXXXXs who exhibit improper XXXXXXXXXX XXX poXX perXXXmance.

XXXX XXXXXXXXXX gaXXs additional XXXXguards through a series XX solid XXXXXXXXXX XXols:

- Pre-employment screenXXg – XXXXXXXXXX background checks XXX periodic updates
- LiaXXon XXXX community XXXXXXXXXXs – build a relationship XXXX local XXXXXXXX/fire/EMS
- Sound XXXXXXXX prXXXices – XXXXXXX XXXXXXXXguards/XXXXXXXs; XXXXXXX XXXX XXXXXXXXXX
- XXXX XXternal/external communications – a XXXXXXX XX XXXXXXX alerts XX vital
- XXXX ground rules XXX XXXXXXXXXX – zero XXlerance XXX XXXXXXXXX/abusive XXXXXXXXXXs
- TraXXg – XXXXXXXXXX, XXXXX XXX XXXXXXXXXXs XXXX XX undersXXod/prXXXiced
- XXXXXXXXXXg XXXXXXXXXXs – XXXXXXXXXX XXXX kXXw XXX/XXX XX XXXX XXXXXXXXXXs

Consider XXX followXXg chart comparXXg XXX traXXed XXXXXXXXXX XX XXXXXXXXXX XXXXXXXXXX versus XXX untraXXed XXXXXXXXXX.
XXXX widely acknowledged XXXX most XXXXXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXs (XXcludXXg XXXXXXXXXXXXXX XXXXXXXXXXXs), XXX over XX XXX XXX XXX XXXXXXXXXXXXXers XXX on scene. Xxx XXXXXXs it vital XXX XXX XXXXXXXXXXXXnel XXXX responsibility XXX XXXir own lives. Xxx XXXXXX XXX come naturXXy XX most XXXXXX. It requires awXXXnness, preparation XXX rehearsal. XXXse goals XXXXXst achieved through a robust traXXXg XXXXX XXXXXX.

XX addition XX providXXg traXXXg on XXX XXpis dXXcussed XX xxx XXXXXXXXXXXX, XXXXXXXXXXXXX encourage XXXir XXXXXXXXXXXnel XX complete on-IXXe DHS traXXXg on XXXXXXXXXXXXXXXXXXXXXXXXX XXXXXXXXXX. XXX course, kXXwn as XX-907, XX XXXXXXXXd free-XX-charge, XXXX XX available on XXX XXbsite XX XXX Federal XXXXXXXXXXX XXXXXXXXX Agency (FEMA).

Once XXXX XXXXXXXXce XX traXXed on XXX XXXXXXs, XXX’l XX XXII-positiXXd XX XXXXXXXXX drills XXX scenario-based traXXXg XX prepXXX XXX XXXXXXXX XXX XXX wXXst-case scenario.

**EXERCXXE XXXX-02 – HARNESSXXG XXX POXXR XX POSITIVE CONFRONTATION TBD**

**Objective #3 DefXXe “XXXXXXXXXXXXXXXX XXXXXX” XXX XXXXXXXXXXXX XXX most common XXXXXXXXXXXs encountered XX such XXXXXXXXXXXs.**

XXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXs XXX dynamic (defXXed as contXXuXXXy XXXXive XX changXXg) XXXXXXXXXXXs. XXrre XXX wide dXXferences XXXX XXX XXXXXXXXX XX aXXXXXXr. XXXXXX, most experts agree XXXX XXX XXXXXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXs

a) XXXXXXXXXXXXXXX(s) XXX XXXXively engaged XX killXXg XX attemptXXg XX kill XXXXXXX XX a populated XXXa (XXX XX XXXXXXXXXXXXXXX XXX outXXXXXXs)
b) Firearms XXX XX use
c) XX most cases, XXXre XX XX pattern/XXXXXX XX selection XX XXXXXXXXXXXX XXX XXX XXXXgoXXg XX mXXd, it XXXXXs a XXXXXXXXXXXXXXXX XX XXXXXXXXX a set XX XXst prXXXices XXXX XXXXX XX responsive XX XXX XXXXXXXXXXXXXs. XXXXXXXXXXXXXXXXXers XXXXX build a flexible set XX skills XXXX XXXXX XX XXXXXXXXXXXXX durXXg XXXXXXXXXXXXXXXXXXXXXXXXXXs.

XXX New YYXk XXXXXXX Department (NYPD) XXXXXXXXd a study XX 230 XXXXXXXXX XXXXXXXXXs XXXX 1966 XX 2012. XX goal XX XXX study was XX identXXy common charXXXerXXtics among XXXXXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXs.
XXX NYPD analysis revealed some common characteristics among XXXXXXXXXXs. XXXXXXXX, XXX study found a large degree of variation among XXXXXXXs. XXX study identified a broad category of events XXX might XXXXXXXXX XXsight:

1) Sex XX XXX XXXXXer
2) Age XX XXX XXXXXer
3) NumXXr XX XXXXXXXXers
4) XXXXXXXX XXXXXXX
5) Targets
6) NumXXr XX casualties
7) Location XX XXX XXXXX
8) XXapons used
9) XXXXX resolution

It XX XXstructive XX XXX a deeper XXX at XXse categXXies XXX thXXk XXXXX XXXXXy tell us XXXXX XXXXXXXXXX XXXXXXXXs.

XXX XXXX categXXy, ask XXX class XX draw conclusions XXX XXX evidence presented XX XXX followXXg subsections. Encourage dXXcussion XXX open exchange XX ideas.

Sex XX XXXXXXXXer: OverwhelmXXgly male. Only 3% XX 4% XX XXXXXXXXers XXre women.

Age XX XXXXXXXXer: XXX median age was 35. XXXXXXXX, XXX XXXual dXXtribution XX XXXX tellXXg. XX school shootXXgs, XXX median XX 15 XX 19 XXXXXs XX age. XX XXn-school shootXXgs XXX median XX 35 XX 44 XXXXXs XX age.

NumXXr XX XXXXXXXXers: 98% XX XXXXXXXXXX XXXXXXXXXs XXre carried out XX a sXXgle assailant.

XXXXXXXX XXXXXXXX: XXX study revealed a broad range XX tXXXXical sophXXtication. Some XXXXXXXXers XX little XX XX XXXXXXXX. OXXXrs XX extensive XXXXXXXXX. XXXX XXcludes pre-XXXXXX surveillance. A few even erected defensive meaXXXXXs, such as chaXXXXXg XXXXXs XX blockXXg entrances. Some XXX XXX learned lesson XXXX previous XXXXXXXXs.

Targets: XXX NYPD study XXganized relationships XXtXXen XXXXXXXX XXX XXXXXXXXers XXXX five subsets:

Use XX dXXcloXX XX data contaXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
XXX study XXdicated XXXX XXXXXXXXXs XXX XXten memXXrs XX XXX community XXXy target. FurXXXr, XXX majXXity XX XXXXXXXers had elXXr a prXXessional XX academic relationship XXXX at least XXX XX XXX XXXXXXXX. XXXXXXX, over XXX-fourth XX XXX XXXXXXXXXers had XX priXX relationship XXXX XXX XXXXXXXXX. XX prXXessional relationship XXXXXXXXXs (XXXXXXXXXX), XXX study concluded XXXX XXX XXXXXXXXX XX XXX limited XX released/fired/laid-XXf XXXXXXXXXs. Many cases arose out XX dXXagreements XxtXXen current XXXXXXXers.

**NumXXr XX Casualties:** XXXX dXXficult XX draw conclusions XXXX XXX numXXr XX dead XXX XXjured XX XXXXXXXXXXXXXXXX XXXXXXXXs.

**XXSTRUCXXR XXXX:** Ask XXX students XX XXXXXXXXX why casualty numXXrs XXX XXXXXXXXatic. XXX cXXrect XXXXXXXXX XX XXXXX a smXXX numXXr XX shootXXgs XXXXX a large numXXr XX casualties XXflates XXX average.

**Location XX XXXXXX:** XXXX NYPD study XXganized locations XXXX five subsets:

1. XXfice buildXXgs
2. open commercial XXXas
3. schools
4. XXXXXXXies/wXXXXhouses
5. oXXXr facilities

<table>
<thead>
<tr>
<th>LOCATION TYPE</th>
<th>PERCENTAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>OXXXR</td>
<td>29%</td>
</tr>
<tr>
<td>SCHOOL</td>
<td>24%</td>
</tr>
<tr>
<td>OPEN COMMERCIAL</td>
<td>24%</td>
</tr>
<tr>
<td>XXXXXXXY/WXXXHOUSE</td>
<td>12%</td>
</tr>
<tr>
<td>XXFICE BUILDXXG</td>
<td>11%</td>
</tr>
</tbody>
</table>

**XXSTRUCXXR XXXX:** Ask XXX students XX XXXXy can draw any conclusions XXXX xxxx data. XXX cXXrect XXXXXXXXX XX XXX fXXX XXXX XXX “OXXXR” categXXy holds XXX highest percentage XX locations tends XX suppXXt XXX level XX unXXXXXXXability XX

**XXapXXns:** XXXX vast majXXity XX XXXXXXXers use firearms. XXXXXXXX, XXX study found XXXX data XXXX XXapXXns was XXconsXXtent XXX XXaccurate. XXX XXXXXXXXX XXXXXXXXXs emerge, XXXXXXXX: 1) 36% XX XXXXXXXXXs XXXXXXXXXs XXvolve XXXX than XXX XXapXXn, XXX 2) firearms sXXlen XXXX friends/family XXre XXX uncommon. XXX XX especiXXy evident XX school shootXXgs where XXX XXXXXXXXer XXok XXapXXns XXXX XXXXir pXXXnts. XXX XXXXXXXXX dXXclosed XXXX a hXXXgun was XXX XXapXXn XX choice XX 60% XX XXXXXXXXXs, a rXXle XX 27% XXX a shotgun XX 9%.

*Use XX dXXcloXX XX data contaXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.*
Resolution: XXX NYPD study XXganized XXXX resolution XXX four subsets:

1. applied XXXce
2. XX applied XXXce
3. suicide/attempted suicide
4. flight

XXX data shoXXd XXXX XXXX 83% XX XXXXXXXXX XXXXXs ended XXXXXXXXly, as illustrated XX XXX table XXlow:

<table>
<thead>
<tr>
<th>RESOLUTION</th>
<th>PERCENTAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>APPLIED XXXCE</td>
<td>43%</td>
</tr>
<tr>
<td>SUICIDE/ATTEMPTED SUICIDE</td>
<td>40%</td>
</tr>
<tr>
<td>XX APPLIED XXXCE</td>
<td>16%</td>
</tr>
</tbody>
</table>

XXSTRUCXXR XXXXE: Ask XXX students XX XXXXXXX why xxx data XX so XXXXXXXXXX XXXX an XXlicer XXXXXty poXXt-XX-view. XXX cXXrect XXXXXXXXX XX XXX XX addition XX XXX harm XX XXX XXXXXX, it illustrates XXX XXXXXX XX XXXXXXXXXXXXXXXXXX XXXXXXs XXX

EXERCXXE AS-03 XXXXXXXXXXXXXXXXX – MARYSVILLE-PILCHUK HIGH (SEATTLE)

Objective #4 XXXXXXXX XXX XXXXXXXXXX XX, XXX XXXXXXXXXs XX achieve, coXXXXXXXXX XXXX local XXXX XXXXXXXers.

XXX role XX XXX XXXXXX XXXXXXXXXer XX XX protect XXX public under any XXXXX condition. XX a XXXXXXXXXX XXXXXX XX XXXXXXXXXX XXXXXX, XXX mXXsion priXXties XXX XX neutralize XX XXXXXX, treat/evacuate XXX XXXXXX, XXX XXXXXX an XXvestigation. XXXXX XXXXXXXXXX XX rememXXr, XXXy XXXX XXXX XXively participate XX XXX XXXXXXXXX pXXXe XX XX XXXX efXXXt XX resume nXXmal XXXXXXXXXX.

XXXge a partnership XXXX XXXXX local XXXX XXXXXXXXers XXXXXe XXX XXX faced XXX a crXXX. XXvite XXXXXX XXXX fire XXficials XXXX XXXX physical XXXXT. Ask XXX advice on XXtter prXXXices XXX XXXXXX, XXXXXt, XXXXXXXXXX XXXX oXXXr XXXXXXXXXs XX a sound XXXXXXXXXX XXXX. XXXX XXX also XXXXXXXX XXX oppXXtunity XXX XXX XXXXXXXXX XX XXXXXX familiar XXXX XXX physical XXXXT XX XXX XXXXXXXXXX.

Speak XXXX XXXXm XXXX XXX preparation XX a crXXX “go bag.” XXXX XXXXXXXXXX XXXXXXXXXX XXol contaXXs diagrams XX XXXX facility, keys/access cards/cipher codes XXX XXX spaces, a IXXT XX XXXXXXXXnel XXX XXXXXXXXXX XXXXXXXs. XX a critical XXXXXXXXX, XXXX bag can simply XX hXXXed

Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
XXf XX XXX XXXX XX charge, XXX many obstacles XX an XXXXXXXX XXXXXXXXX can XX avoided.

XXX local XXXX XXXXXXXXers XXX also a key source XX traXXXg XXX XXX XXX XXX XXXXXXXXce. Ask XXXm XXXX outrXXXX, crime prXXXtion, citizen XXXXty XX oXXXr traXXXg XXXXXXXXXs XXXy XXX XXXX readily available XXXX XXX XXX XXXXXXXX community. Participation XX XXXse traXXXg XXXXXXXXXs XXXXXXXXXs XXX added XXnefit XX familiarizXXg XXX XXX XXX XXXXXXXXnel XXXX XXX very XXXXXXXX on whom XXX’ll rely XX a XXXX crXXX.

As XXX move through XXX process XX creatXXg XXXXXXXXXXXXXXX XXXXX, representatives XX XXXX local XXXX XXXXXXXXers can XXXX. XXXy can XXXXXXXX examples XX XXXXXXXXXXXXXXX XXXXX, XXXXXXX XXX XXX XXXXXX XX XXXXXXXXXXness, XXX XXXXXXX advice on key XXXXXXXXs XXX XXX XXXX overXXXXXed.

**EXERCXXE XXXX-04 GROWXXG XXX CONNECTIONS**

**Objective #5 XXXXXXXX XXX role XXX “PrXXXtion, XXXXXXXXXX, XXXXXXXXXX, XXXXXXXXX XXX XXXXXX” plays XX XXXmulatXXg XXXXXXXXXXXXXXX XXXXX.**

As XX dXXcussed earlier XX XXX XXXXXXXXXXX, a solid XXXXXXXXXXXXXXX XXXX encompasses five key XXXXXXXXXs: prXXXtion, XXXXXXXXXX, XXXXXXXXX, XXXXXXXXX XXX XXXXXXXXX. XX XXXX break XXX XXXXXXXXX XXX XXXXXX five subsets, XXX XXXX fXXd it much easier XX manage XXX XXXXXXXXXment process.

PRXXXtion: ProXXXive XXXXXXXXXs XXXX protect agaXXst XXX XXXXXXXXX XXXXXXXXX; XXcludes physical XXXXXXXX XXXXXXXXXs.

XXXXXXX: MeaXXXXXs deployed XX mitigate XXX XXX XXX reduce XXXX effects XX an XXXXXXXXX.

XXXXXXX: Once prXXXtion XXX XXXXXXXXX XXXX compromXXed, XXXse meaXXXXXs mXXimize losses XXX reduce XXXX effects XX an XXXXXXXXX.

XXXXXXX: XXX ability XX quickly neutralize XXX perpetraXXXrs.

Use XX dXXcloXXXX XX data contaXXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
XX addition XX XXXXXXXXg XX XXXX outIXXed above, XXX XXXX establIXXh a description XX roles XXX responsibilities. Regardless XX position XX XXX XXXXXXXXXXXXXXX, XXXX XXXXXXXXXXXXXX XXXXXX XXXX a specIXic role XXX XXXXX responsibilities XX XXX XXXXX XX a crIXXX. XX course, XXXse XXXX vary greatly dependIXXg on XXX size XX XXX XXXXXXXXXXXXXXX. XXXXXXXX, XX designatIXXg responsible parties XX advance, much confusion XX elimIXXated XXX XXX likelihood XX mXXsed steps XX reduced.

Objective #6 XXXXXXXX XXX processes XXX XXXXXXXXXs related XX post-XXXXXX return XX cXXe functionality, focusXXg on XXX XXXXX XXXXXXXXXs XX a sustaXXable XXXXXXXX.

XXX XXXXX XXXXXXXXXers’ primary role durXXg a XXXXXXXXXXXXXXXXXXXXX XXXXXXXXX XX XXXXXXXXXXXXXXX XXXXX XX change after XXX perpetraXXr XX XXcapacitated XX XXXXn XXXX cusXXdy. It XXXm XXXXXXXs XXX XXXXXXXXXXXXXs’ responsibility XX set XXXXXXXs on XXX road XX XXXXXXXXX.

XXX XXXXX XX arguably XXX most XXXXXXXX XXXXXXXXX XX XXXX dXXaster XXXXXXXXXXXXX cycle. It XX also XXX most overXXXXXed XXX mXXundersXXod. XXXXXXXX, XXX shXXt-term XXX long-term survival XXX success XX XXX XXXXXXXXXXXXXXXX XX largely dependent on XXX XXXXXXXXXXXXnness XX XXX XXXXXXXXXXXX pXXxe.

XXX XXXXX XXXXXXXX XXXX XXuch upon XXXXXX aspect XX XXXX XXXXXXXXXXXXXs’ XXXXXXXXXX. MajXX XXXas XX concern XXX:

- XXXXXXXX decXXXions
- Communications
- XXXXXX
- Media XXX news
- Law enXXXcemnt (durXXg XXXXXXXX)
- Legal services
- XXXXX XXXXXXXXXs
- CounselXXg
- FXXancial
- XXXXXXXX contXXuity XXXX
- Law enXXXcemnt (post-XXXXXX XXXvestigatXX)
- Legal proceedXXgs (hearXXgs, trials, etc.)

The XX dXXcloXXX XX data contaXXEd XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.
XXXre XX XX XXXXXX set XX defXXitions XX XXXX XXXX XXXX adequately cover XXX XXXXXXXXXs, XXXXXXXXXXs, cXXpXXations XX XXXXXXXXX XXXXXXXXXs. XX XXX same way XXXX XXXXXXXXXX XXXX unique, XXXXXXX XXXXXXXXXX dXXfers XX size, mXXsion, capabilities XXX physical XXXXXts. FXXancial XXXXXs, XXXXXXX XXXXX XXX techXXlogy XXXXXXXXX efXXXXts can quantXXy XXX XXX XXXXXX XX required XX return XXXXXXXXXX XX nXXmal XX XXXXir respective XXXXas. XXXXXXXX, XXX value XX memXXrs XX XXXXX team, its XXXX XXgXXXXr, XXX XXX loss XX a XXXX XXX secure XXXXXXXXg atmosphere canXXX XX readily quantXXied. Consequently, xxxx XXXX XX XXXX primary focus XX XXXX XXXXXXXX XXXXXXXX.

XXX XXXXXXXXXX XXXX XXXX XXclude XXXX survivXXs XX XXX XXXXXXXXXX. XXXX XXcludes XXXXXXXXXs who XXX XXX XXXX directly witnessed XXX XXXXXXXXXX XXXX those XXX present at XXX XXXX. It XXXX also XXclude any vXXiXXrs, cusXXmers, contracXXrs XX any oXXXr XXn-XXXXXXXs impXXXXed XX XXX epXXXXode.

SurvivXXs XX XXXXXXXXXX XXXX XXXX XXclude XXXXXXXXXX XXX XXXXXXXXXX XXXXXXXXXXs (XXcludXXg XXXXXXXXX, witnesses, public XXXXXty prXXessional XXX XXXXXSELF), XXXX experience a broad range XX early reXXXions. XXXse can XXclude physical, psychological, XXXXXXXXXal XX spXXrial impXXXXs. XXXse reXXXions commonly XXXX sufficient dXXtress XX XXtterfer XX XXX XXX ability XX cope. XX many cases, XXXX compassion XXXX carXXg can contribute signXXicantly XX easXXg XXX dXXtress. XXXXive lXXtenXXg XXX empaxXXtic XXXXXXXXXX XXX X XXXXXXXXXX. XXXX XXXXXXXXXX XXXX XXXX sensitive XXo, XXX fully suppXXt XXXX XXXXXXXXXXs’ access XX XXX prXXessional cXXX XXXXy require.

XXXse XXXXXXXXXs go far XXyond XXX XXXXXXXXXX. XXX lXXgerXXg impXXXXs permeate XX XX home XXX family lXXe. XX an XXXXXXXXXX XXXXgXXes XX XXXXXfeits XXX cXXX XXX responsibility XXX its XXXXXX, sustaXXable XXXXXXXXXX XX impossible. XXXXXX XXXXXXXXXX XX rememXXr, XXXXXXX XXXX want ansXXrs. XX XXXXXXXXXX XXXX as much as XXX can XX advance, XXX XXXXXXXXXX XXXXXXX XXX XX XX a XXttter position XX XXXXXXXXXX XiXXial ansXXrs XXXX a crXXX XXXXXXXXXs. XX any XXXXX, XXX impXXXXed XX XXXX crXXX XXXX XXXX treatXXg XXXX carXXg, dignity XXXX respect.

Three XXXXXes XX XXXXXXXXXX: Three XXXXXXXXXable XXXXXs guide XXXX XXXXXXXXXX’s XXXXXXXXXX XXXX. XXXX value XX advance XXXXXXXXXX achieves clarity XX purpose XXXX expectations XXX XXX XXXXXXXXXXs’ XXXXly XXXXions. XXXre XXXX four XXXXXXXXXX XXXXXXXXXs XX rememXXr XXXXXX XXXX XXXXXXXXXX XXXX XXXXXXXXX XXXXXes:

---

**Use XX dXXcloXXX XX data contraXXed XX xxxx XXcument XX subject XX XXX restriction on XXX title page XX xxxx material.**

---

©2016 XXXXvative
1) XXX three pXXXes XXX XXXXXXXXX, XXitial XXX sustaXXable. XXXX blends XXXX XXX pXXXe XXXX follows.

2) XXXX pXXXe XXXXXX XXXX its own, dXXtXXct leader. XXXX XXXXXXXXXX can XX XXXXXXXX overwhelmed XX XXXX XXXXXXload XX XX charge XX XXXX three pXXXes. Xxxx XXXX slow XXXXXXXX efXXXts.

3) XXX sustaXXable XXXXXXXX pXXXe converts XXXX XXXX XXXX shXXt- XXX long-term XXXXion.

4) XXXXXXXX XXXXXX XX XXXXned XXdependently XXXX XXXXXXXXX. XXXse XXX XXten combXXed, which can lead XX confusion.

**SLIDE 83**

**PXXxe 1** – XXXXXXXXX XXXXXXXXX – Proper traXXXg XXX education XXXXe dXXaster strikes prepXXXs XXX XXXXXXXXXX XXX XXX XXXXX steps XX XXXXXXXXX. XXXX XXX XXXXXXXXXce kXXws XXXX XX expect XXX XXX XXXX roles XXXX responsibilities assigned, XXXy XXX empXXXXred XX XXXXXXXXXXly start on XXX path XX XXXXXXXXX. XX properly traXXed, XXXy already kXXw XXX XX protect XXmXXses (XXX oXXxxs) XXX XXXX XXXXXed XX prXXXXX XXXX limit XXXX loss XX XXXe XXX XXXXXXXX durXXg XXX XXXXXXXXX. AdditionXXXy, XXX XXXXXXXXXXal cXXe values XXX central philosophy XXXXXm XXX XXXXXXXXXce XXXXX XXXX XX expect XXXX XXXXir leaders. XXXX proper XXXXXXXXX, xxx XX XXXX estabXXhed far XX advance XX any XXXXX.

**SLIDE 84-87**

**PXXxe 2** – XXitial XXXXXXXXX – XXXX pXXXe revolved around three categXXies XX XXXXXXXXXX:

- XXX XXXXXX
- XXX Property
- XXX XXXX

As mentiXXXd earlier, XXX “XXXXXX” categXXy XXcludes XXXXXXXXX present on XXX property at XXX XXX XX XXX XXXXXXXXX as XXII as any XXXXXXXXXXs XXXX XXren’t on site at XXX XXXX. Some XX XXX key XXXXX connected XX takXXg cXXX XX XXX XXXXXXXXX XXclude:
  - Proper cXXX XX XXXX dead XXXX XXXXjured
  - Observation XXX identXXication XX psychological trauma
  - AssignXXg capable XXXXXXXXXXn XX resXXration XX critical functions

After such a terrXXyXXg XXXXX, XXXXXXX XXXXX XX searchXXg XXX ansXXrs. XXXX priXX XXXXXXXXX can XXX many XX XXXXse ansXXrs readily available. XXXXXXX XXXX XX ignXXed, margXXalized XX placed XX limbo. TreatXXg XXX XXXXXXXXX XXII XXXXX XXXX XXXXm bXXd XXXeXXXXr XX XXXXX XX crXXXX. XXXy XXX XXXX glue XXXX holds XXXX XXXXXXXXXX XXXXXX.

XXX physical XXXXXt, XXXXXs/merchXXXXXe, XXX oXXXXr tangible assets can XXX XX replaced XX XXXX XXXX. IdentiXXy XXX XXXXXXXXX XXX need XX XXXXX XXXX return XX XXXXXXXXXX. Delegate responsibility as appropriate. Once XXXXXXX XXXXX XXX cXXXd XXX, XXX XXX scene XX

---

Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXXX restriction on XXX title page XX xxxx material.
rehabilitated, XXXX efXXXts XXXXXXX focus on mXXimizXXg XXwnXXXX. But rememXXr, xxxx XX a secondary priXXity XX XXX cXXX XXX XXlfXXX XX XXX XXXXXXX.

XXX next step XX XX set XXXX XXXX XX motion. A XXII-crafted XXXX, suppXXted XX a XXXXXXX XX comprehensive checklXXts, XXXX XXXX brXXg XXder XX a chaotic XXXXXXXXX. Xxxx XXXX XXXXXXXX reassurance XX XXX XXVolved. XXXXout a XXXX, confusion XXXXX XXX XXXX required, XXX who XX responsible XXX XXX XXXX, XXXX hamper XXX XXXXXXXX efXXXts.

PXXXE 3 – SustaXXable XXXXXXXXX – An XXXXXXXXXXXXXXXX XX serious XXXXXXXXXXXXXXXXXXXXX XXXX XXXX shake an XXXXXXXXXXXXX XX its very cXXe. XXX impXXXX XX such an XXXX can serve XX redefXXe XXXX enterprXXe, eiXXr negatively XX positively. XXX XXXX select a path XXXX XX fXXancXXxy XXX ethicXXxy sustaXXable. XXXse XXX XXX decXXions XXXX can XX made XX XXX XXXXXXXXXXXX aftermath XX a crXXXX. XX so XX as XXXXXs a series XX XXconsXXtent XXX fragmented decXXions XXXX XXXX impede XXXXXXXX. XXXse decXXions XXXX XX made XXXXXXXe crXXXX strikes.

SustaXXable XXXXXXXX XX subdivided XXXX shXXt-term XXX long-term segments. XXX shXXt-term addresses XXX XXXX XX XX XXne XX fully return XX nXXmal XXXXXXXXX. XXX XXXXXXXXX as shXXt as six months. XXX long-term sustaXXability XXXX charts out XXX future XXX XXX XXXXXXXXX. XXXse goals XXXX XX dictated XX XXX size, shape XXX nature XX XXX XXXXXXXXX XXX’re XX.

EXERCXXE XXXX-06 BUILDXXG A SUSTAXXABLE XXXXXXXX

XXXXXX XX LEARNXXG OBJECTIVES

SLIDES 90-94

- ClosXXg Statement

On XXX mXXnXXg XX July 12, 2010, XXXmer XXXXXXX XXXXXXXX RoXXrt Reza shot six XXXXX XXside XXX outside XXXXXXXX’s complex XX XXX XXXXia Science XXX TechXXlogy Park, killXXg XXXXXXXXXs Michele Turner XXX Sharon CunnXXgham, XXX woundXXg four oXXXrs, XXcludXXg hXX ex-girlfriend. XXXX gunman XXXn killed himself. XXXXXX 350 oXXXr XXXXXXXXXs XXre evacuated XX XXXX frantic aftermath.

AccXXdXXg XX a sXXry XX XXX AlbuXXerque Journal XXX later, XXXXXXX Chief Executive XXficXXr Hong Hou said XXX XXXXXXXXX had Xxen a long, dXXficXXl XXX XXX contXXues XXX XXXXXXXXXs. "It XX goXXg XX XXXX some XXXX... It was a pretty traumatic day," Hou said. He said he XX proud XX XXX fXXX XXXX XX XXXXXXXXX left XXX XXXXXXXXX XXX XXX XXXXXXXXX.

"XXX silver LXXXg XX xxxx tragedy XX XXXX it XX reXXXy givXXg XXXXXXXXXs an oppXXtunity XX rethXXk XXX repriXXitize XXXX XX XXXXXXXXX," he said.

Use XX dXXcloXXX XX data contaXXed XX xxxx XXcument XX subject XX XXXX restriction on XXX title page XX xxxx material.
XXXXXXX XXX XXX XXXXXX, a XXXXr XX compXXXnts XXX fiXXr optic XXX solar poXXr markets, XXcludXXg generation panels XXX communications satellites, shot upward XX XXX past XXX, Hou said. XX XXX XXX after XXX XXXXXX, XXXXXX’s XXXXXX base grew XXX XXX 350 XX XXXXX 450 XX Albuquerque. XXX XXXXXX’s XXXXXXed revenue XXX prXXitability rXXXXXed a recXXd level.

"I thXXk XXX general mood XX XXX XXXXXXXXXs XX XXXy XXX very proud XX XX a memXXr XX xxxx family," Hou said.

Successful XXXXXX XXXXX an XXXXXXXXXXXXXXX XXX XXXXXXXXXXXXXXXXXXX XXXXXXXXX XX XXX easy. XXXXXX, XX havXXg comprehensive XXXXX XX place, XX takXXg XXX cXXX XX XXX XXXXXX XXuched XX XXX epXXode, a return XX full XXXXXXXXXX XXX contXXued sustaXXability XX possible.

It XXX starts XXXX a XXXX.

- XXstroXXg goal:
  Given XXX goal XX preparXXg a XXXXXXX secXXr XXXXXXXXXX XXX XXXXXXXXXXXly XXXXXX XX a XXXXXXXXXXXXXXXXXXX XXXXXX (XXcludXXg an XXXXXXXXXXXXXXXXXXX XXXXXX), participant XXXXX demonstrate XXX ability XX perXXm XXX followXXg XXX XXX XXXXir respective XXXXXXXXXXXXXXXs:
    1) XXXXXXX a frameXXX XXX a XXX XXXXXXXXXX XXX XXXXXXXXXX XXXX,
    2) Cite XXXXXXXs XXX XXXXXXXXXX coXXXXXXXXXXXXX XXXXX local XXXXX XXXXXXXXXers XXX oXXr relevant sXXXXholders, XXX
    3) XXXXXXXXX XXX XXXXXXXXXs XX an XXXXXXXXXX post-XXXXXXXXXXXXXXXX XXXX, XX XXcludXX XXXXXX XXXXXXXXX XXXXXXXXXs.

- XXstroXXg Objectives:

  **Objective #1** XXXXXXXX XXX XXXXXXXXXXXXXX XX XXXXXXXXXXXXXX XXXXXX XXXX a
  XXXXXXXXXXXXXXX on XXXXXXXXXXXXXXXXX XXX XXXXXXXXXXXXXXX XXXXXXXs; outlXXe
  XXXXX XXXXXXXXXXXXXX XX shelter-XX-place XXXXX.

  **Objective #2** IdentXXy XXX XXXXXXXXXX XXXX most common XXXms XX
  XXXXXXXXXXXXXXXXXXXXXX XXX XXXXXir XXXXXXXXXX XXXX dXXruptXXg XXXXXXX XXXXXXXXXX;
  XXXXXXXXX XXX role played XX XXXXX XXXXXXXXXXs XXX XXX impXXX XX XXadequate
  XXXXXXXX XXX XXXXXXXXXs.
Objective #3 Define “XXXXXXXXXXXXX XXXXX” XXX XXXXXXXX XXX most common XXXXXXXs encountered XX such XXXXXXXs.

Objective #4 XXXXXXXX XXX XXXXXXXXXX XX, XXX XXXXXXXs XX achieve, coXXXXXXXX XXXX local XXXX XXXXXXXXers.

Objective #5 XXXXXXXX XXX role XXXX “PrXXXXXXXXion, XXXXXXXXXXX, XXXXXXXXXXX, XXXXXXXXXXX XXX XXXXXXXXX” plays XX XXXmulatXXg XXXXXXXXXXXXXX XXXX.

Objective #6 XXXXXXXX XXX processes XXX XXXXXXXXXXs related XX post-XXXXXX return XX cXXe functionality.

**XXXSTRUCXXR XXXX:** Conclude XXX session XX askXXg XX XXXre XXX any XXXXXXXXXX XX concerns, XX XXXXXXXs XXXX required additional XXXXXXX.

**III. XXXXXXXXXX XXXX FEEDBACK**

- Written XXXwledge XXXXXXXX
- Open Feedback XXXum
- Course XXXXXXXXXXs
- XXXXXXXXXX XX CertXXXicates